

INSCOM INSIGHT

Volume 6, No. 3

U.S. Army Intelligence & Security Command

September 2006



photo by Staff Sgt. Christina M. O'Connell

INSCOM Soldier of the Year

The U.S. Army Intelligence and Security Command's Soldier of the Year Sgt. Frank Muto, 66th MI Group, takes a moment to reflect on his performance during the three-day Soldier and NCO of the Year competition at Fort AP Hill, Va. July 27. Sgt. Eric Przybylski was named the INSCOM NCO of the Year and competed alongside Muto, both placing second in the MDW competition.

*Inside
INSCOM
Insight...*

**165th MI Bn.
inactivates**
page 4

**Lead from front,
learn from past**
page 6

**Black Knights step
up performance**
page 8

Army begins utility billing for privatized housing

Army News Service

WASHINGTON – Some families living in privatized housing on Army installations will become responsible for their utility consumption starting Sept. 1.

Residential Communities Initiatives will begin billing for electricity at five installations where a yearlong mock billing program was recently completed. The mock billing program established a baseline for electricity consumption through consumption patterns, housing type and size.

Residents who use less energy than what was established by their baseline will earn a rebate or credit. Those who exceed their baseline will be required to pay the difference.

Residents should see their first bill on or around Oct. 1, 2006.

The installations where billing will begin are: Fort Carson, Colo.; Fort Hood, Texas; Fort Meade, Md.; Fort Lewis, Wash.; and Fort Campbell, Ky. Only those residents living in new and fully renovated houses will receive energy bills.

"These homes feature "Energy Star" appliances, as well as additional insulation and energy-saving windows," said Ivan Bolden, RCI Assistant for Policy and Program manager. "Energy Star is the housing industry's highest energy-saving rating.

"The majority of old homes

are not individually metered so it would be difficult to gauge energy consumption," he said. "But once they are fully renovated, they will be included in the billing program."

Congress passed the Military Housing Privatization Initiative in 1996, allowing the services to privatize family housing. Guidance published by the Office of the Secretary of Defense in 1998 required servicemembers in privatized housing to be responsible for the utilities they consumed.

The billing program was established by the Department of Defense to conserve energy and track energy usage. Eventually all military branches will require residents living in privatized housing to be responsible for their energy use.

Under the RCI program, more than 72,000 family housing units at 33 Army installations have been turned over to private developers. The companies manage the housing and collect rent through Soldiers' Basic Allowance for Housing. In return, the companies provide property management services, renovate existing homes and build new housing.

Dollars saved through conservation will mean more money for construction of new homes and community facilities at the installation; the savings will stay local.

"It's all about providing quality housing for the Soldiers and their families and using our nation's energy wisely," Bolden said.

"It's all about providing quality housing for the Soldiers and their families, and using our nation's energy wisely"

Ivan Bolden
Residential Communities Initiatives Policy and Programs manager

INSCOM INSIGHT

INSCOM Insight is published as a Command Information e-publication for the men and women of the U.S. Army Intelligence and Security Command under the provisions of AR 360-1.

Opinions expressed herein do not necessarily reflect the views of Headquarters, INSCOM, the U.S. Army, or the Department of Defense. All photos are U.S. Army photos unless otherwise noted.

Send articles, photographs, graphics or story ideas to: INSCOMpao@mi.army.mil, or to 8825 Beulah St., Fort Belvoir, VA 22060. For additional information, call (703) 428-4965.

Maj. Gen. John DeFreitas, III
Commanding General, INSCOM
Command Sgt. Maj.

Maureen Johnson
Command Sergeant Major, INSCOM
Joe Walker

Public Affairs Officer
Staff Sgt. Christina M. O'Connell
Editor

WOLF TRACKS

by **Wayne L. Kinsey**
INSCOM G-3

"Wolf Tracks" will now be home to the U.S. Army Intelligence and Security Command Operational Security updates, which will track important information and updates to the command's OPSEC program.

As INSCOM strives to reduce the vulnerability of our operations, we must approach the assessment of vulnerabilities as a wolf assesses its prey – circle, gather information and attack.

As outlined in Army Regulation 530-1, Operations Security, "an effective OPSEC program maintains essential secrecy, which is the condition achieved by the denial of critical information to adversaries. Adversaries in possession of critical information can prevent friendly mission accomplishment."

While OPSEC is not a new security program, it must work in conjunction with other security programs to ensure the protection of critical information.

Direct all questions, issues, and recommended OPSEC topics for future publication to Maj. Steven Bullock, 703-706-1207, DSN 235-1207, or Wayne (Larry) Kinsey, 703-706-1820, DSN 235-1820.

Highlight History CODES & COBRAS

The U.S. Army Intelligence and Security Command History Office maintains a collection of over 500 artifacts associated with military intelligence and INSCOM's heritage. Many of these came from the Army Security Agency Field Stations that once encircled the globe.

One of the most impressive of these artifacts is a six-foot cobra that came from the 7th Radio Research Field Station, which was active from 1966 to 1976 in Udorn, Thailand. The field station had adopted the cobra as its symbol. Col. J.J. McFadden, the commander of the field station, commissioned the carving in 1973. The snake is carved from a single piece of teak wood, with hood extended, fangs exposed and ready to strike.

The field station was one

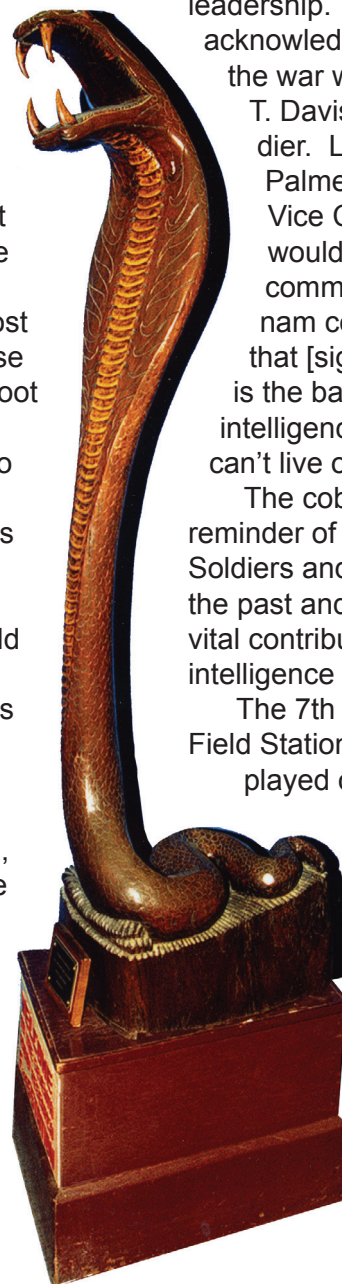
of dozens of ASA units that served in Southeast Asia during the Vietnam War, providing signals intelligence to both the national and Army leadership. In fact, the first acknowledged casualty of the war was Spc. James

T. Davis, an ASA Soldier. Later, Gen. Bruce Palmer, the Army's Vice Chief of Staff, would say "...field commanders in Vietnam continue to say that [signal intelligence] is the backbone of their intelligence effort. They can't live or fight without it."

The cobra is a tangible reminder of the intelligence Soldiers and professionals of the past and represents the vital contribution of signals intelligence to war fighting.

The 7th Radio Research Field Station Cobra is displayed on floor B2 of the

Nolan Building, along with other Vietnam War artifacts. It can also be viewed on INSCOM's new online museum at www.inscom.army.mil/museum/vm_index.asp



Darmstadt's 165th MI Bn. inactivates

by Jayme Loppnow
USAG Darmstadt Public Affairs

It's been a busy year for the 165th Military Intelligence Battalion; the unit deployed to Afghanistan and returned after a year-long deployment and then the battalion was inactivated at a ceremony at Kelley Barracks in Darmstadt, Aug. 25.

Twenty-five Soldiers stood on the field during the formation – a far cry from the almost 300 that used to fill the ranks.

Even though the number on the field may have been small, Brig. Gen. Brian Keller, European Command director of intelligence emphasized the large impact the unit has made during the 51 years of service to the United States Army.

"You have served your country well," said Keller. "What better test of a unit than to serve its nation overseas? The

unique challenges that serving away from home brings to the unit help to define it, and make it stronger and more versatile. The 165th activation in Japan in 1951, during the Korean Conflict, was a true test of its mission. Now, as we say good bye to the 165th, for now, we see that its enduring legacy spanned three separate continents – Asia, North America, at Fort Bragg, N.C., Europe – and numerous crises."

The battalion's history includes deployments to Bosnia, Albania, Kosovo, Kuwait, Iraq and Afghanistan. The unit received the Army Superior Unit Award and the National Intelligence Meritorious Unit Citation for its support in Bosnia, and the Meritorious Unit Citation for in actions in Operation Iraqi Freedom.

"We must embrace change," said Lt. Col. Gary Johnston, the battalion's com-



photo by Jayme Loppnow

Soldiers of the 165th MI Bn. stand in formation during the unit's inactivation ceremony at Kelley Barracks in Darmstadt, Aug. 25.

mander. "This is not a sad day. This is a day to honor change, and change we must or we will fail. We are living Army transformation as we speak."

While the unit's history comes to a close, Keller said that the unit will continue to live on.



Good Luck & Farewell

Robert L. Parmenter, information technology specialist, retires after 46 years of government service.

Parmenter began his civilian career with Headquarters U.S. Army Intelligence and Security Command in July 1990. His final position was with the Assistant Chief of Staff, Security as an information assurance action officer.

After more than 30 years of service as a data processing NCO, Parmenter retired as an Army sergeant major Dec. 31, 1989. Of those 30 years, 24 were served with the Army Security Agency and INSCOM.

Parmenter retires with a total of 46 years of combined military and civilian service, and will be truly missed by his INSCOM colleagues and friends.

**FOCUS ON
SAFETY**

Knowing your mower

A lawn mower is much more than just a simple, everyday power tool sitting in the garage - just ask the 110,000 American adults and children who are injured in lawn mower accidents each year. About 35,000 of those end up in the emergency room with injuries ranging from deep cuts, loss of fingers and toes, broken and dislocated bones, burns and eye injuries.

Some injuries are very serious and life-altering. Lawn mower accidents that cause foot, hand, face and lower extremity injury or amputation are wounds that are preventable with a little education and common sense. Older children and adolescents are most often hurt while cutting lawns as chores or as a way to earn money, but with a little extra lawn mower caution and safety, many of the serious and even life-threatening injuries often caused by lawn mowers can be prevented.

Since nearly all mower accidents result from human error, it is important to recognize potential mowing hazards before they happen. So before even pulling the lawn mower



out of the garage this summer, mowers should take into consideration a few safety tips:

- ⚙ Review the operator's manual that comes with the mower. Mowers should become familiar with the safety features.

- ⚙ Keep all safety shields and mower shut-off mechanisms in place. These are provided by the manufacturer to ensure your safety.

- ⚙ Mow only dry grass. In addition to the damage done to the lawn, wet grass is slippery.

- ⚙ Be Sober.

- ⚙ Dress appropriately - wear sturdy shoes with good traction, hearing and head protection, and safety glasses.

- ⚙ Clear the work area of debris, sticks, stones, etc. that could be thrown by the blades.

- ⚙ Keep an eye on children or pets playing in the area, as they may be struck by flying objects thrown from the mower.

- ⚙ Never carry passengers. A sudden turn or movement could throw the extra rider from the mower.

- ⚙ Never attempt to unclog a discharge chute while the mower is running. Disconnect the spark plug wires on gasoline-powered mowers before making adjustments or clearing jams near moving parts.

- ⚙ Be aware of the surroundings when backing up a riding mower. Back up only minimal distances.

- ⚙ Generally, mow up and

down a slope when using a riding mower. Mow across the slope when using a push mower. For extremely steep slopes, consider planting other alternative ground covers instead of grass.

- ⚙ Never leave a running lawn mower unattended.

- ⚙ Set mower at the highest cutting point when operating on rough ground.

- ⚙ Stop and inspect the blades and shaft if the mower runs into a rock or stump.

- ⚙ In the case of electric mowers, dangers are increased when the grass is wet.

More than half of all mower injuries involve a child who has been backed over by a riding mower. In most riding mowers, the blade is still engaged in reverse, causing parents, relatives or neighbors to do serious harm to an unseen child standing or sitting behind the mower. When the mower's running, a parent can't hear the child and, in some cases with riding mowers, they can't see if the child is behind them.

Riding lawn mowers cause some of the most serious injuries for both adults and children. Adults often allow young children to ride on their lap while they cut the lawn, which is never a good idea. With young passengers riding aboard the mowers, there is always the potential that they could fall off the machine while it's running.

Leading from the front, learning from the past

105th MI Bn. NCOs visit Belgium to examine military strategy in the Battle of Waterloo

by Sgt. Holly Andres
& Spc. Joshua Zenger
66th MI Group

Approximately 47 Soldiers participated in the 105th Military Intelligence Battalion's three-day Noncommissioned Officer Battle Staff Ride into Belgium this past spring to examine the leadership roles of NCOs at the Battle of Waterloo in 1815.

The first day consisted of a preparatory four-hour block of instruction to help everyone visualize the battle. Eight Soldiers prepared presentations based on a commander who fought in the Waterloo Campaign, which gave soldiers a unique view from the perspective of the commanders and their strategic decisions affected their battlefield performance.

Three soldiers presented the Order of Battle for the militaries involved, as well as the tactics, movements and weapons systems employed during the battle. To cap off the instructional period, the Orson Wells movie "The Battle of Waterloo" was shown. All attendees had been required to read the book in preparation for the movie, which may have helped the Soldiers to fully appreciate the history. After reading the book Soldiers may not have



Photo by Staff Sgt. Thomas Zernechel

Command Sgt. Maj. Blacklock and Staff Sgt. Gaylord inspect a weapon used during the fighting of the Battle of Waterloo in 1815.

been clear on how the battle actually played out, so the movie served as a visual aid to clarify the Battle's events.

Col. Peter B. Zwack, 66th MI Group commander, accompanied the group the following day to the battle sites associated with Waterloo. The first stop was the small Belgian town of Ligny, where the Prussian army, led by Gen. Gebhard von Blucher, and elements of the French army, fought on June 16, 1815. The Battle of Ligny was to be Napoleon's final victory. The Soldiers were able to see first-hand how an urban setting affected 19th century

tactics, and the important role of NCOs in maintaining discipline and unit cohesion when things go wrong, as they did for the Prussians.

The group proceeded to the crossroads at Quatre Bras, which consisted of nothing more than a few houses close to an intersection. However, in 1815 this was a strategic crossroad necessary for the British commander, Wellington, to hold because if it were captured by Napoleon, he could then march on to Brussels, the capital of Belgium.

Each of the Soldiers who

See **WATERLOO**, Page 6

WATERLOO, from Page 5

made presentations on the first day described in detail for the group where their respective commanders and troops were positioned, and how the terrain and weather affected troop movements during the battle. At Quatre Bras both the French and the British suffered from poor battlefield intelligence, as well as breakdowns in battlefield communications. By reviewing the fighting at Quatre Bras, Soldiers were able to understand the importance of battlefield preparation and intelligence in victory, and it also helped to highlight the importance of all NCO roles in

mission success, whether it is supply, intelligence or communications.

The final day of the event focused on the Battle of Waterloo itself, which has several historical sites dedicated to honoring the battle and those who fought and died there. Napoleon's defeat at Waterloo can be attributed to many things; tired Soldiers, poor tactics or sheer numbers. However, one thing is clear: it was the NCOs of both the British and French armies that held their units together during the bloodiest fighting of the campaign.

The battle could have been swayed either way during the countless attacks and counter-

attacks, but the Prussian arrival on Napoleon's right flank late in the afternoon finally sealed Napoleon's defeat. The Battle of Waterloo displayed the importance of NCOs in leading Soldiers through difficult missions in even more difficult conditions.

The Battle Staff ride to Waterloo, Belgium allowed the opportunity to benefit the Soldiers in many ways. It taught tactics in warfare, the importance of discipline, order of battle and 19th century weaponry. The experience also allowed Soldiers to take on leadership roles and helped them think about combat tactics from a new perspective.



INSCOM Golf Tournament 2006

Friday, September 8

Gunston Course on Fort Belvoir, Va.

Participants must begin checking in at 6:30 on the morning of the tournament, and the Shotgun start will take place promptly at 8 a.m.

For information on the Captain's Choice/Scramble, contact Ron Gunter at 703-428-4687.

ARMY *Intelligence Ball*

SAT, 16 SEP 2006

Marriott Crystal Gateway

Register at www.dami.army.pentagon.mil/ai%20ball/aiball.htm



Black Knights step up performance

by Army Athletic Communications
Army News Service

WEST POINT, N.Y. — With preseason camp drawing to a close, Army head coach Bobby Ross couldn't be more pleased with the recent performance of his club.

For three years running, the veteran grid mentor has been stressing to his team the need for consistency in its practice traits. Following Friday's solid scrimmage and strong efforts on Saturday and Monday, Ross believes his Black Knights are finally nearing the mindset he has tried to instill in the squad.

"I liked our Friday scrimmage; I thought we did some good things," Ross stated. "I thought our offense showed some improvement, particularly in two areas. I thought the receiving corps did a very fine job; they had no drops in 38 throws to them.

"And the other area that I thought we improved in was the offensive line. I thought we showed a lot of improvement there and did a much better job up front. That's a key for us. We've got to be good there. Overall, I was pleased.

"We're starting to practice the way I've been wanting us to practice for three years on a consistent basis," he continued. "We've done it in spots in past years, but now we're starting to

understand that it has to be that way every day, and it has been here in the last five or six days. Hopefully that carries over as we continue to go."

One of the most important developments of camps has been the growth and development of David Pevoto as a legitimate difference-maker at the quarterback spot.

The junior native of Colleyville, Texas, has settled in at the position after winning the starting job during spring practice.

"David threw the ball very well today and he is doing all the right things at the line of scrimmage, which is what we're asking him to do," Ross explained. "The other youngsters are also coming along. Right now it looks like the top three will be (Pevoto), Kevin Dunn and then probably the freshman, Carson Williams, who has done a very fine job. (Williams) is just a very poised football player and has a nice (passing) touch. I think all three have made nice progress, although David is clearly the No. 1 guy.

"David's confidence is building daily. He's really stepped up. Confidence is important at the quarterback position. We can tell him things



photo by Army Athletic Communications

David Pevoto is a legitimate difference-maker at the quarterback spot, said Army head coach Bobby Ross.

now and he picks them up. He might make a bad play every now and then, but we can tell him something and he will learn from it and move on to the next step."

Taking that next step meant focusing on Arkansas State during practice Aug. 21, as Ross and his staff introduced the schemes and tendencies of the season's first opponent.

"We went heavy on Arkansas State today," Ross said. "I'm doing things a little bit different from last year. I'm spending a little bit more time on Arkansas State earlier. The main reason is to let our players see what they need to see in preparation for the game."